

LANCASHIRE COMBINED FIRE AUTHORITY

PLANNING COMMITTEE

Meeting to be held on Monday 12 July 2021

DRAFT COMMUNITY RISK MANAGEMENT PLAN 2022-2027

(Appendices 1 and 2 refer)

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Executive Summary

The National Framework issued by central government defines the requirements of the Combined Fire Authority (CFA) with regards to the creation of an Integrated Risk Management Plan; whereby it is expected that the medium-term strategy of the organisation is defined.

The framework provides specific guidance on several salient areas such as prevention and protection delivery and response arrangements. Furthermore, it details the requirement for Fire Authorities to draft, consult upon and publish its strategic intent in the format of an Integrated Risk Management Plan (IRMP) which must span at least 3 years.

Lancashire Fire and Rescue Service's (LFRS) IRMP was last published in April 2017 and covered the period of 5 years, hence it will end in March 2022. This report details how the new IRMP has been drafted including the introduction of further best practice with regards to a Strategic Assessment of Risk (SAoR) and the proposals for consultation and further approvals by the Fire Authority.

It is noted that the National Fire Chiefs Council (NFCC) in June 2021 issued an IRMP best practice guidance document in the format of a Fire Standards Board publication. Therefore, this proposed LFRS IRMP document for the period 2022-27 has been developed to be fully compliant with this guidance; this includes using the title of Community Risk Management Plan (CRMP) as a replacement for IRMP to cascade a strategy that is more engaging and identifiable to people of Lancashire.

The CRMP 2022-2027:

- Highlights Lancashire's risks,
- Explains how LFRS will manage and reduce fire and rescue related risk in Lancashire,
- Sets out our priorities and values,
- Sets out our ambitions against each priority and states how we aim to deliver these,
- Illustrates how we will measure and assure performance, and
- Identifies our key strategies.

Recommendation

The Planning Committee is asked to approve the draft CRMP 2022-2027 (appendix 1) and Strategic Assessment of Risk (appendix 2) and consent to proceed to public consultation from 14th July 2021 for a period of ten weeks.

Information

The Key changes within the Community Risk Management Plan 2022-2027:

- This iteration of our 5-year risk management plan is called the 'Community Risk Management Plan' as opposed to our previous 'Integrated Risk Management Plan'. This brings us in line with other Fire and Rescue Service's (FRS's) and national terminology.
- The CRMP aligns to new NFCC best practice guidance within its methodology.
- The CRMP is also underpinned by a newly developed data driven SAoR utilising data from our Incident Recording System which has helped us identify our highest risk activities/incidents.
- Three of our key Service strategies, Prevention, Protection and Response have been refreshed to align to national change and guidance are also included within this year's iteration and key deliverables will be included within the CRMP consultation.
- The CRMP does not incorporate the Emergency Cover Review. This will be conducted and consulted upon separately during 2021/22.
- The CRMP highlights a potential change to the way in which calls originating from Automatic Fire Alarms in non-sleeping risk premises will be managed in future. Subject to public consultation the Service may align with other NW FRS' and remove the attendance unless back-up calls are made.
- The CRMP also cites the growing number of attendances to domestic automatic fire alarms (Telecare) systems and the benefits of closer working with social care commissioners to develop a domestic false alarm policy to minimise the number of false alarms and maximise the provision of fire safety advice for the most vulnerable in our communities.

This CRMP provides an opportunity to reaffirm the aim of LFRS which is 'to make Lancashire safer'. The document also presents an opportunity to confirm that LFRS will maintain the 2017-22 IRMP defined 'our priorities' as:

- Preventing fires and other emergencies from happening;
- Protecting people and property when they happen;
- Responding to fires and other emergencies quickly and competently;
- Valuing our people so they can focus on Making Lancashire safer;
- Delivering value for money in and how we use our resources.

The draft CRMP 2022-2027 (appendix 1) provides details of what LFRS intends to do over the forthcoming five-year period.

This new iteration of our SAoR which underpins our CRMP has been developed to be data led which more accurately assesses the risks that are posed within Lancashire. This approach better enables the Service to target our resources effectively against existing and emerging risk throughout the county.

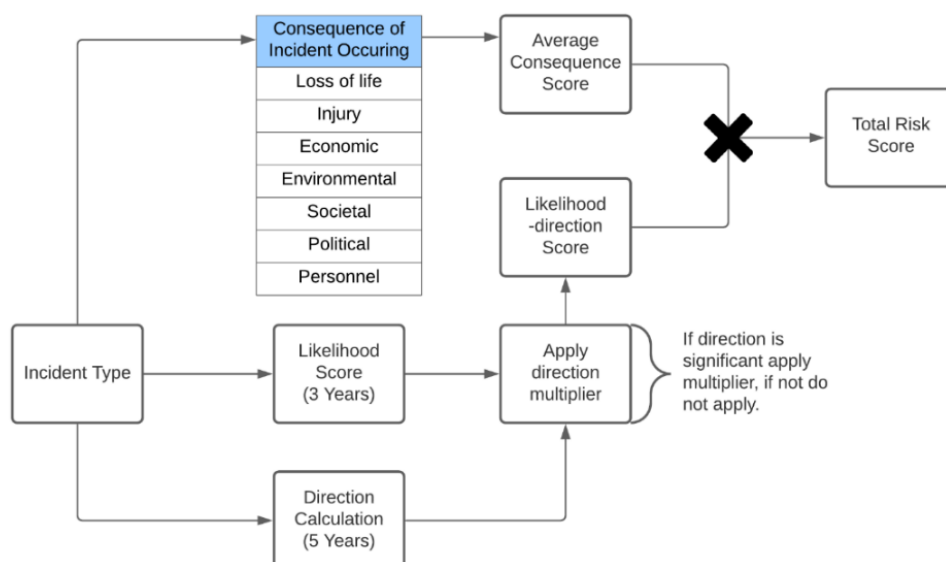
Our Risk Management Planning processes provide the opportunity to demonstrate how we intend to fulfil our responsibilities in a clear, cohesive way, to both our communities and other interested parties.

The National Framework 2018 details the essential content that must be captured within the Integrated Risk Management Plan:

- Reflect up to date risk analyses including an assessment of all foreseeable fire and rescue related risks that could affect the area of the authority,
- Demonstrate how prevention, protection and response activities will best be used to prevent fires and other incidents and mitigate the impact of identified risks on its communities, through authorities working either individually or collectively, in a way that makes best use of available resources,
- Outline required service delivery outcomes including the allocation of resources for the mitigation of risks,
- Set out its management strategy and risk-based programme for enforcing the provisions of the Regulatory Reform (Fire Safety) Order 2005 in accordance with the principles of better regulation set out in the Statutory Code of Compliance for Regulators, and the Enforcement Concordat,
- Cover at least a three-year time span and be reviewed and revised as often as it is necessary to ensure that the authority is able to deliver the requirements set out in this Framework,
- Reflect effective consultation throughout its development and at all review stages with the community, its workforce and representative bodies and partners, and
- Be easily accessible and publicly available.

The draft CRMP for 2022-27 is fully compliant with the requirements detailed above and the NFCC National Standards Board best practice. This includes a much-changed LFRS Strategic Assessment of Risk (appendix 2). This document builds on previous versions of the annual risk assessment methodology whereby each of the 32 incident types such as domestic fires, flooding and road traffic collisions have been quantified using a likelihood and consequence score.

The likelihood element looks at the frequency of the incident type occurring within Lancashire utilising the incident data for the previous 3 years. The consequence score is determined by an average derived from seven categories, these being loss of life, injury, economic, environmental, societal, political and impact upon staff, the matrix to define the SAoR is displayed below:



Maintaining a clear and current understanding of the risks that affect Lancashire’s communities underpins everything we do – driving both our governance and planning arrangements.

Our consultation plan defines how we will actively engage with key stakeholders, communities, and individuals to ensure that our 5-year strategic plan, perception of risk and our actions to mitigate this aligns to the expectations of partners and communities. Feedback will inform the content of the final plan, specifically the risks identified and both proactive and reactive measures to mitigate them.

Consultation outcomes will be collated and fed into the draft documents where necessary and an update will be presented to CFA meetings as detailed in the below summary table:

Monday 12 July 2021	Draft CRMP goes to CFA planning committee for approval to consult
Wednesday 14 July 2021	Consultation starts
Tuesday 21 September 2021	Consultation ends
Monday 15 November 2021	Final draft of CRMP goes to CFA planning committee for approval
Monday 21 February 2022	Final CRMP presented to full CFA for approval
Friday 1 April 2022	CRMP published

Benefits

Approval of the draft CRMP 2022-2027 will allow us to proceed to public consultation on 14th July for a period of 10 weeks.

This approach will meet the guidance in the National Framework.

Financials Implications

Production of the CRMP falls within existing budgets and no abnormal spends are anticipated. As with the publication of the last IRMP, the move to publishing the CRMP in a fully digital format reduces costs compared to previous printed versions.

Business Risk

Production of the CRMP is a business-critical planning function. LFRS must produce an CRMP in line with National Framework guidance issued by central government.

Environmental Impact

Inevitably there will be a requirement for a printed version of the CRMP (on request) however the approach taken will be ‘digital by default’ and therefore the environmental impact will be minimal with no sustainability issues identified.

Equality and Diversity Implications

Usual distribution media will be employed to assist persons with access to information. The CRMP can be made available in a variety of languages and/or a format suitable for impaired consultees.

HR Implications

None.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper	Date	Contact
Reason for inclusion in Part II, if appropriate:		